Plenary 2 Physical Internet initiatives worldwide

Physical Internet Initiatives in Japan

- Updates on PI Roadmap by the Japanese government
- Launch of Japan Physical Internet Center

Tadashi Mizutani Nomura Research Institute



Physical Internet Initiatives in Japan

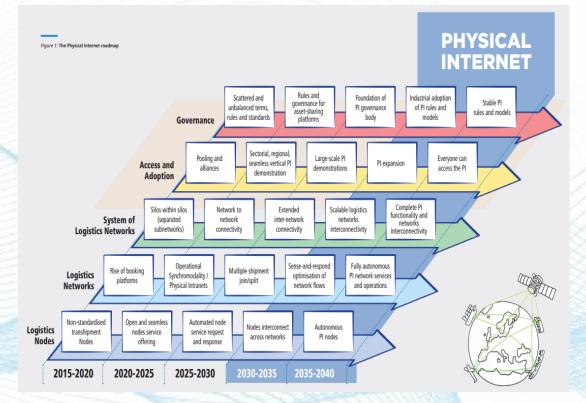
| | 2019 | 2020 | 2021 | 2022 | 2023 |
|--|----------------------|--|------------------|-------------------|------------------|
| Events worldwide | PI Roadn by ALICE | August and Angen ang | IPIC 2021 | | IPIC 2023 |
| Physical Internet Realization Council In Japan | | | PI Ro | badmap by the Jap | Danese governmer |
| Raising awareness of PI in Japan | Y | 'amato Group | Research Ins | titute JP | IC |



Physical Internet Roadmaps



Created by ALICE in 2020



Created by Japanese Gvmt in 2022

| | fiscal year | ~ 2025 | 2026~2030 | 2031~ 2035 | 2036~ 2040 | | |
|---|--|---|---|--|--|--|--|
| item | status quo | preparatory phase takeoff phase accelerat | | acceleration phase | ion phase completion phase | | |
| Governance | Various rules exist without mutual coordination from one business or industry to another | Development of logistics spot market 2024 year Truck driver's Overtime Work Limit Regulations | Planned logistics coordi profit and cost Within the industry and region | nation/establishment of t sharing rules Inter-industry, inter-regional and international | Carda | | |
| Trade and transport Data Platform (PF) | Budding of various PFs. The challenge is to ensure interconnectivity and continuity of operations among multiple PFs. | Development of various PF businesses SIP Smart Logistics Services | mous coordination between PFs zation, service displayment mple: Regional logistics ogjistics Services Logistics 5 | Cross-industry platform for diverse data beyond logistics and commercial distribution | Goals (1) Efficiency (World's most efficient logistics) • Maximization of the use of resources for | | |
| Horizontal Cooperation (Standardization and Sharing) | Burden on logistics sites due to non-unification of various dements. It is necessary to work together to standardize goods, data, and business processes. | Dissemination of Logistics EDI Standards Standardization of pall Standardization of pall Tondianers Standardization, correction o Standardization, correction o | Sharing of logistics fur corporate and in Within the industry and region of business practices, etc. | recode systems notions and data across dustry boundaries Inter-industry, inter-regional and international Demand Web | ideal logistics efficiency Carbon Neutrality (2050) Zero waste Expansion of local production (2) Resilience (Uninterrupted logistics) Diversification of production bases, transportation modes, routes and storage | | |
| Vertical Integration (B-B-C SCM) | Logistics and SCM is not a management strategy. Logistics has been externalized, data linkage with logistics is not established, and overall optimization based on logistics constraints cannot be achieved. | Examples: Processed floots, supermarket, etc. - Thorough palletization Shift to a management SCM/Log Core system renewal/DX | department stores, building materials and present | (B2B/B2C) Optimize the entire supply chain, including the location of manufacturing sites, using consumer information and demand forecasts as a starting point. The company shares not only logistics faulties such as trucks and other transportation eculoment and warehouses. | options Close cooperation and collaboration between companies and regions Prompt collection and sharing of information (3) Securing quality employment (Logistics as a growth industry) Proper working conditions for logistics workers Creation of new industries and employment and services Growth of SMEs enjoying economies of scale International expansion of business models | | |
| Logistics Hub (Automation and Mechanization) | The challenge is to promote the spread of automated equipment and increase productivity through business process innovation. | Intensive investment period | od to realize logistics DX Progress of equipment industrialization | Realization of full automation Realization of full automation Redex Market Size Ven Copenantell's Enset the PY2020 level Committee Size Ven Copenantell's Enset the PY2020 level Committee Size | | | |
| Fransportation Equipment (Automation and Mechanization) | In the demonstration phase. The company has not yet reached the point where it can be converted to full-scale introduction and servicing. On the other hand, the driver manpower shortage is getting worse | shipment base automation, etc.) Commercialization of rear-end manned formation driving system and unmanned following vehicle formation system on highways Source Auto Priore BS Conser and Exethen | Service Deployment selection of automated trucks on highways book from the triflecture of leasted Service Deployment Service Deployment Service Deployment Service Deployment | Service Deployment | (4) Universal Service (Logistics as social infrastructure) Open and neutral data platform Solving the issue of vulnerable shoppers Solving regional disparities | | |



Logistics problems in Japan

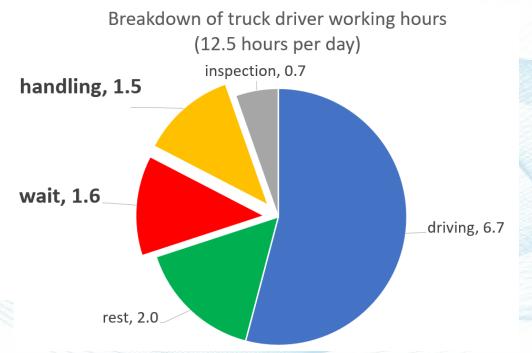


Low truck fill rate

- Truck fill rate is 40%.
- In April of 2024, truck driver overtime will be reduced to 960 hours per year.
- Estimated truck capacity shortage 14% in 2024 34% in 2030

Idle time of truck drivers

• 3 hours for loading/unloading and waiting at warehouses



6 areas in PI roadmap by Japanese Gvmt

Governance

Trade and transport data platform

Horizontal cooperation

Vertical integration

Logistics hub

Expanded the scope of thinking from logistics to SCM

Transportation equipment



Working groups by industry

| | 2021 | 2022 | 2023 | | |
|--|------|---|-----------------|--|--|
| Physical Internet Realization Council In Japan | | PI Roadmap by the Japanese Image: Constraint of the second seco | government | | |
| | | FMCG | | | |
| Working groups | | apparel (in department store) | | | |
| by industry | | building materials/housing equipment | | | |
| ,, | | | (new) chemicals | | |

4 topics at FMCG Working group

- Standardization of product and location data
- Standardization of logistics containers
- Reform of inter-company business processes
- Data sharing



Launch of Japan Physical Internet Center

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|--|----------------------|--|------------------|-------------------|------------------|
| Events | IPIC 2019 | IPIC 2020 | IPIC 2021 | | IPIC 2023 |
| worldwide | PI Roadm by ALICE | Annu and Register white starts and starts an | | | |
| Physical Internet Realization Council In Japan | | | PI R | padmap by the Jap | anese governmer |
| Raising awareness of PI in Japan | Y | 'amato Group | Research Ins | titute JP | IC |
| | | | | | PIC 2023 |



Launch of Japan Physical Internet Center

- Launched in June of 2022
- Led by Mr. Tsutomu Araki, Representative Director of JPIC
- Succeeded activities to raise awareness of PI in Japan from YRI
- Will promote cross-industry initiatives

| Mr. Tsutomu Araki | Category | Members | | |
|-------------------|---------------------------------|---------------------------|--------------|----------------------|
| | Shippers | NISSIN _{日浦食品} | SEVENESSIONS | /EON |
| | Logistics Service Providers | | NIPPON | /// LOGISTEED |
| | Material handling manufacturers | DAIFUK | iu i | ΤΟΥΟΤΑ |
| | IT services providers | 🕼 souco | | STKSL |

Contact information

Tadashi Mizutani

Expert Consultant Nomura Research Institute t-mizutani@nri.co.jp





