



DELPHI

**FeDerated nEtwork of pLatforms for Passenger and
freigHt Intermodality**

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D6.4 – Final Dissemination, communication plan

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Executive Summary

Communication and dissemination were central to DELPHI's success. Funded under the European Union's Horizon Europe Framework Programme, DELPHI focused on the strategic dimension of integrating passenger and freight transport into a single federated system, working towards integrating sectors, harmonising data, and leveraging advanced methodologies to transform transportation systems for a sustainable future. Beyond producing research results, the project ensured they reach the audiences able to act on them, such as policymakers, industry, the research community, and the wider public.

This deliverable, *D6.4: Final DELPHI Dissemination and Communication Plan*, reports how the consortium met that challenge across the full project duration (M01–M36) and what the effort delivered. Prepared by SEAB as WP6 leader under Task 6.1, it completes the series that began in D6.2 (initial plan) and was updated in D6.3 (interim plan) and is written to stand on its own as a complete account of DELPHI's communication and dissemination work, from start to finish.

The report consolidates the full set of communication and dissemination channels, tools, and activities DELPHI used to reach its audiences. On the communication side, it covers the project website and social media presence, building on the baseline established in *D6.1: Project website and social media presence*, together with the e-newsletter, the partner interview series, and press activity, reporting their cumulative reach over three years. By the close of the project, the website had drawn 7,500 unique visitors against a target of 2,500, and all ten planned press releases had been issued or scheduled, while 14 interviews have been conducted with project partners. On the dissemination side, it documents the complete set of dissemination materials produced, namely the overall presentation, brochure, poster, roll-up, and six project videos, alongside the consortium's scientific output of three peer-reviewed journal articles and a further seven technical and conference publications. DELPHI took part in more than forty conferences, exhibitions and workshops and co-organised twenty-four activities with related projects and the Multimodal Traffic Management Cluster, culminating in the DELPHI Final Event held in Athens in June 2026.

The deliverable closes with the final assessment of the project's Key Performance Indicators (KPIs), measuring each target against what was delivered. DELPHI met or exceeded most of its targets — several of them substantially. Read alongside its companion deliverable, *D6.11 Final Report on DELPHI Networking and Engagement Activities Plan*, to get the complete picture of how DELPHI made itself known and the community it built around its work. In short, DELPHI pursued a consistent, multi-channel communication and dissemination approach that delivered its planned outputs and, by M36, met its principal targets.

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Abbreviations & Acronyms

Abbreviation / acronym	Description
CA	Consortium Agreement
CINEA	European Climate, Infrastructure and Environment Executive Agency
DX.x	Deliverable number 'x' belonging to Work Package 'X'
EC	European Commission
EU	European Union
GA	Grant Agreement
GDPR	General Data Protection Regulation
HE	Horizon Europe
KPI	Key Performance Indicator
Mx	Month 'x' since the start of the project

Abbreviation / acronym	Description
MTMC	Multimodal Traffic Management Cluster
WP	Work Package

1. Introduction

1.1 Purpose of the document

The aim of this deliverable is to provide a comprehensive summary of all communication and dissemination activities carried out by DELPHI partners across the full duration of the project, from 1 July 2023 to 30 June 2026 (M01–M36). It outlines how the consortium shared the project's goals, progress, and results with policymakers, industry, the research community, and the wider public. In particular, the report offers a detailed overview of DELPHI's communication channels such as the project website, social media, e-newsletter, partner interviews, and press activities, together with the dissemination tools and materials produced such as the project's scientific publications, its participation in conferences and external events, and the DELPHI Final Event. It also reviews the project's communication and dissemination indicators and evaluates performance against the KPIs established in the dissemination strategy.

D6.4 is the final update in the WP6 communication and dissemination planning line, following D6.2 (initial plan) and D6.3 (interim plan), and is prepared by SEAB as leader of Work Package 6 "Dissemination, communication, exploitation and community building".

1.2 Intended readership

As a public deliverable (dissemination level PU), D6.4 is written to be read and used beyond the consortium. It is primarily intended for the European Climate, Infrastructure and Environment Executive Agency (CINEA) and the European Commission, as the funding authorities of the DELPHI project, and for the DELPHI consortium partners, for whom it serves as the final record of the project's communication and dissemination performance.

The report is also intended to be useful to a wider readership: other EU-funded projects and initiatives, stakeholders active in urban mobility and logistics, researchers, and anyone interested in DELPHI's approach to communication and dissemination and the outcomes it achieved. To this end, it has been prepared as a self-contained document, written to be clear and accessible to readers who are not already familiar with the project.

1.3 Document Structure

The deliverable is organised into four sections. Section 1 introduces the document, its purpose, intended readership, and links to related tasks and deliverables. Section 2 presents DELPHI's communication and dissemination activities over the project's lifetime, covering the communication channels and the dissemination tools, materials, and scientific outputs produced. Section 3 reports on the monitoring and evaluation of

these activities, including the final assessment of the project's KPIs. Section 4 provides the concluding remarks.

1.4 Relation to other tasks and deliverables

As horizontal activities, communication and dissemination span all of DELPHI's work, drawing on the outputs of each work package (WP) to convey the project's progress and results. Every work package produced results, materials, or milestones that shaped what DELPHI shared externally, and when. The main contributions feeding this deliverable are outlined below.

WP1 (Project management and coordination) set the schedule and governance within which communication and dissemination operated, providing and approving information for external release and keeping the timing of outputs in step with project milestones.

WP2 (Governance, Regulatory and Stakeholder Analysis) supplied the regulatory, governance, and stakeholder picture that gave DELPHI's messages their context, and helped with identifying which audiences each activity should reach.

WP3 (Federated ecosystem, interoperability and integration) delivered the core technical work — the federated platform, data harmonisation, and interoperability — that formed the substance of DELPHI's scientific papers, technical presentations, and website content.

WP4 (Predictive Modelling, Optimisation and Decision support) produced the modelling, optimisation, and decision-support results that were translated into accessible dissemination material.

WP5 (Demonstration activities) generated the outcomes of the four pilots in Madrid, Athens, Mykonos, and Cluj-Napoca, which provided the real-world evidence behind the pilot-case diagrams, videos, Final Event, and other public-facing outputs.

WP6 (Dissemination, communication, exploitation and community building) is where this deliverable originates. D6.4 is the product of Task 6.1 (Dissemination, communication activities) and works hand in hand with Task 6.2 (Networking, Community Building and liaison activities), documented separately in D6.11; the two tasks continuously exchange inputs, with networking creating dissemination opportunities and dissemination amplifying networking.

2. Communication and Dissemination strategy and objectives

DELPHI's communication and dissemination work was guided throughout by the strategy first set out in D6.2¹ (initial plan) and refined in D6.3² (interim plan). That strategy followed a five-step logic: (1) identification of objectives, (2) identification of target audiences, (3) identification of key messages, (4) identification of communication channels, tools & means, and (5) monitoring and evaluation (D6.2, Figure 1). It was also impact-driven, with KPIs used throughout to keep activities aligned with expected impact and with dissemination feeding exploitation and reaching beyond the consortium and beyond the funded period (D6.2, Figure 2).

The strategy was also divided into three phases to match the project's maturity: an early focus on building awareness, a middle period of deeper stakeholder engagement, and a final strategic phase (from M25 onward) geared toward uptake, sustainability, and the project's results extending beyond the funded period. This final report does not restate that strategy in full — it remains available on D6.2 and D6.3 — but reports on how it was put into practice over the three years and what it achieved.

2.1 DELPHI Communication channels and activities

DELPHI used a consistent set of communication channels throughout the project, all managed by SEAB as WP6 lead and all interlinked, so that content published on one channel could reinforce the others. The project website acted as the central hub, with social media, the e-newsletter, the partner interview series, and press activity feeding traffic to it and amplifying its reach.

2.1.1 Project Website

The DELPHI website (<https://delphi-project.eu>) was created from the outset as the backbone of the project's communication and dissemination work. It served as the central, public-facing reference point through which all other channels would flow, offering information and updates about the project's objectives, areas of focus, use cases, consortium members, outcomes, and related activities.

¹ DELPHI Consortium (2023). *D6.2: Initial DELPHI Dissemination, Communication Plan*. Deliverable of the DELPHI project (Grant Agreement No 101104263), Horizon Europe. Available here: <https://delphi-project.eu/material-hub/deliverables/>

² DELPHI Consortium (2024). *D6.3: Interim DELPHI Dissemination, Communication Plan*. Deliverable of the DELPHI project (Grant Agreement No 101104263), Horizon Europe. Available here: <https://delphi-project.eu/material-hub/deliverables/>

Its guiding principle, set out in the initial plan (D6.2) and the dedicated website deliverable D6.1³, was a clean, minimalist, easy-to-navigate design that presents the project clearly. The site was built around DELPHI's visual identity (logo, colours, and templates) so that the project would be instantly recognisable across every platform.

The website went live in its full form in M03 (September 2023), hosted and maintained by SEAB. As documented in D6.1, it launched with a structure that has anchored it ever since: a **Home** page carrying the project's vision, key facts, and latest activity (Figure 1); an **About** section with a dedicated page for each of the four pilot use cases; a **Consortium** section introducing the partners; a **Material Hub** acting as the project's repository for deliverables, publications, dissemination material, press clippings, and e-newsletters; and a **News & Events** area. A header and footer — including social media links, contact details, the EU emblem and funding statement, and the newsletter sign-up, appear throughout.

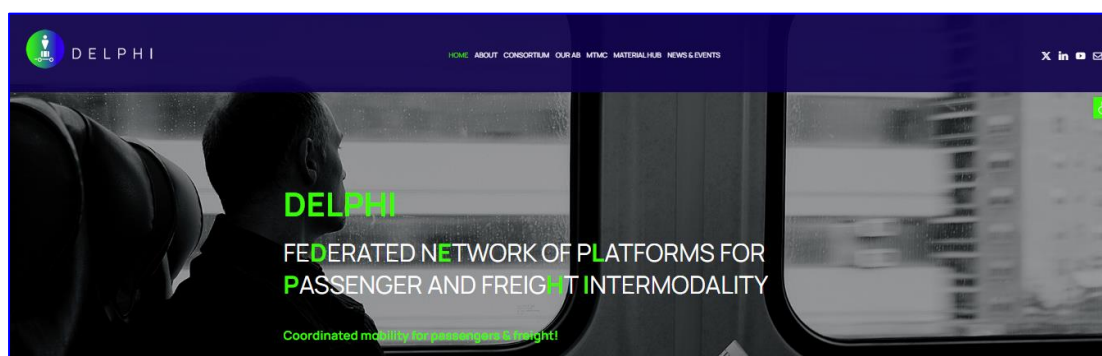


Figure 1 Indicative screenshot of DELPHI website-main page

The site was treated as a living platform and grew steadily as the project matured. By the interim stage (D6.3), the site had been extended further — from M16 (October 2024) two new pages were added to the main menu, including one presenting the seven members of DELPHI's **Advisory Board** and one for the **Multimodal Traffic Management Cluster (MTMC)**.

Visitor behaviour was monitored throughout the project via Google Analytics. Within the first 18 months (M01–M18), the website attracted approximately 1.9k users and 6.4k page views, with an average session duration of about one minute. Over the second half of the project (M19–M36), it drew a further 5.6k users and 14k page views, with 7.2k sessions and an average session duration remaining approximately one minute. Across the full project duration (M01–M36), this brought the total to 7.5k users, 20.4k page views and 9.5k sessions, with an average session duration of one

³ DELPHI Consortium (2023). *D6.1: Dissemination and Communication Strategy*. Deliverable of the DELPHI project (Grant Agreement No 101104263), Horizon Europe. Available here: <https://delphi-project.eu/material-hub/deliverables/>

minute. Beyond the project's end, the website will remain online and maintained for three years, continuing to provide open access to DELPHI's deliverables, results, and materials.

2.1.2 Social Media

Social media accompanied the website from the very start of the project, set up alongside it in M01 (July 2023) and managed day-to-day by SEAB. The accounts were created as a way to broaden DELPHI's audience, share results and event participation in real time, and connect with related communities, initiatives, and sister projects. Across all platforms the working language is English, with occasional posts in other languages where useful, and all partners contributed by relaying content to SEAB and amplifying posts through their own accounts.

DELPHI began with two accounts: X (formerly Twitter) and LinkedIn, with both being opened at the outset to start building presence early. As foreseen in D6.1's outlook, the social media footprint was then extended during the project with a YouTube channel to host the project's audio-visual material. The three accounts played complementary roles.

- **X (formerly Twitter)** ([@DELPHI_EU](#)) was used mostly in the early phases of the project for quick, regular updates such as posts and photos from meetings, workshops and events, together with reposts from related accounts. By M18 the account had reached 36 followers; by the close of the project this stood at 32, a marginal decline that reflected wider changes in the platform rather than a reduction in DELPHI's activity. As DELPHI's key audience concentrated on LinkedIn, the consortium made a deliberate decision to prioritise LinkedIn as its primary social media channel, where engagement and reach were considerably stronger.
- **LinkedIn** ([DELPHI EU project](#)) served the more professional, stakeholder-facing role, sharing the project's vision, concept, and progress and engaging with established groups. By M18 it had gathered 245 followers, while by the close of the project the account had grown to 373 followers. Throughout, the accounts were linked from the website and used to amplify the e-newsletter, the "Meet the DELPHI Makers" interviews, and press releases, so that each channel reinforced the others.
- **YouTube** ([@DELPHI_EUproject](#)) was set up as the home for DELPHI's audio-visual content. It hosts the project's general video, the four pilot demonstration videos, and the video produced by the Multimodal Traffic Management Cluster (MTMC) - the cluster of seven Horizon Europe traffic-management projects to which DELPHI belongs (ACUMEN, DELPHI, DIT4TRAM, FRONTIER, ORCHESTRA,

SYNCHROMODE, and TANGENT) - giving six videos in total. Further information on these videos is provided in Section 2.2.4.

2.1.3 [e-Newsletter](#)

The DELPHI e-newsletter was planned from the start as a direct, opt-in channel to its stakeholder community. It was distributed to the project's various user groups by both direct emailing and social media and gave website visitors a simple way to sign up for regular updates. Each newsletter shared project findings, news, completed activities, and upcoming actions while developing DELPHI's profile and building wider stakeholder recognition. The initial plan (D6.2) foresaw up to seven issues across the project, the first released at the end of December 2023 (M06).

As set out on D6.1, the subscription runs through MailChimp, with a sign-up form in the website footer and a double opt-in process that requires explicit consent and is accompanied by the necessary privacy policy (D6.1, Annex 1), keeping it GDPR-compliant. Every issue was emailed to the subscribers list and archived on the website in the [Material Hub's Newsletter](#) section, while each release was amplified through posts on DELPHI's X and LinkedIn accounts to extend its reach beyond the direct mailing list.

By the interim stage (D6.3), two issues had been published, and the subscriber list had grown to 93 contacts. Over the second half of the project, three further issues were released, bringing the total to five e-newsletters. A sixth, dedicated mailing was issued to the newsletter list and partner contacts to announce the DELPHI Final Event, and a final closing issue is scheduled for release shortly after the project's end (Table 1). As of the end of the project (30 June 2026), the DELPHI e-newsletter had reached a total of 98 subscribers.

Table 1 DELPHI e-newsletters

No	Issue	Link
1	DELPHI Newsletter Issue #1	https://mailchi.mp/e8567ddc405f/delphi-e-newsletter-issue-1
2	DELPHI Newsletter Issue #2	https://mailchi.mp/8b991ce04ed1/delphi-e-newsletter-second-issue
3	DELPHI Newsletter Issue #3	https://mailchi.mp/c111306dfa25/delphi-e-newsletter-third-issue
4	DELPHI Newsletter Issue #4	https://mailchi.mp/13fd7111c6b0/delphi-e-newsletter-fourth-issue
5	DELPHI Newsletter Issue #5	https://mailchi.mp/32fe7d8f0c47/delphi-e-newsletter-fifth-issue
6	DELPHI Final Event Invite	You're invited: DELPHI Final Event — 18 June 2026, Athens
7	DELPHI Final Newsletter Issue	Scheduled for July 2026

2.1.4 [Interviews](#)

The partner interview series, branded "**Meet the DELPHI Makers**", was conceived as a way to introduce the people and organisations behind DELPHI, giving each partner a dedicated piece in which to explain its role in DELPHI, its expertise, and its contribution to the project. The idea took shape during the first project year (M12) and, following a consortium vote captured in D6.3, the series was developed as a campaign of written articles, rather than the short videos originally described in D6.2.

The campaign ran from M19 (with the first article published in June 2025) through to the closing months of the project, with articles released at a roughly monthly pace. Each article was published on the DELPHI website in the News & Events section and promoted across the project's social media channels. By the end of the project, **fourteen partner interviews** had been published, as listed in Table 2.

Table 2 "Meet the DELPHI Makers" partner interviews

No	Date	Partner	Interview
1	17 Jun 2025	ICCS	Meet the DELPHI Makers – ICCS
2	16 Jul 2025	ICP	Meet the DELPHI Makers – ICP
3	29 Jul 2025	ALICE	Meet the DELPHI Makers – ALICE
4	11 Aug 2025	SEABILITY	Meet the DELPHI Makers – SEAB
5	1 Sep 2025	Mobilysis	Meet the DELPHI Makers – MBL
6	30 Sep 2025	eBOS Technologies	Meet the DELPHI Makers – eBOS
7	13 Oct 2025	Infineon Technologies (IFAG)	Meet the DELPHI Makers – IFAG
8	6 Nov 2025	KOIKI	Meet the DELPHI Makers – KOIKI
9	20 Nov 2025	Cluj-Napoca Municipality (MCN)	Meet the DELPHI Makers – MCN
10	15 Dec 2025	Metro de Madrid (MM)	Meet the DELPHI Makers – MM
11	16 Jan 2026	WINGS	Meet the DELPHI Makers – WINGS
12	16 Feb 2026	Attikes Diadromes (ATD)	Meet the DELPHI Makers – ATD
13	17 Mar 2026	NTT DATA	Meet the DELPHI Makers – NTT Data
14	29 Jun 2026	DHL	Scheduled for July 2026

2.1.5 [Press Activities](#)

Press releases and activities were a vital tool throughout the project for showcasing the achievements and progress of the DELPHI partners. From the project's initiation onward, the consortium issued a number of press releases including partner-led

announcements, pilot-specific coverage, and cluster-level joint releases. All are collected on the website in the [Material Hub's Media Center](#), ensuring broad visibility and effective dissemination of the project's milestones. The press activities carried out over the full duration of the project (M01–M36), together with the final press release scheduled for the following month, are summarised in Table 3.

Table 3 DELPHI overall press activities (M01 – M36)

No	Type of activity	Title of publication	Date	Involved partners	Press Clippings (url)
1	Pre-kick off press release	DELPHI: Revolutionizing Passenger and Freight Mobility through Integration – A new EU Project is about to kick off	29/06/2023	SEAB	https://seability.eu/2023/06/29/delphi-revolutionizing-passenger-and-freight-mobility-through-integration-a-new-eu-project-is-about-to-kick-off/
2	Post kick off press release	DELPHI Kick-off meeting	05/07/2023	SEAB	https://seability.eu/2023/07/05/delphi-kick-off-meeting/
3	Kick off Press release	DELPHI: Revolutionizing Passenger and Freight Mobility through Integration – A new EU Project launched!	06/07/2023	ALICE	https://www.etp-logistics.eu/delphi-revolutionizing-passenger-and-freight-mobility-through-integration-a-new-eu-project-launched/
4	Kick off Press release	DELPHI: A New EU Mobility Project has Kicked Off	14/07/2023	NTT DATA	https://ro.nttdata.com/insights/press-releases/delphi-a-new-eu-mobility-project-has-kicked-off
5	Kick off Press release	DELPHI: Revolutionizing Passenger and Freight Mobility through Integration – A new EU Project launched!	14/07/2023	Inlecom	https://www.linkedin.com/posts/inlecom-commercial-pathways_delphi-revolutionizing-passenger-and-freight-activity-7083077702831730688-0W1w/?utm_source=share&utm_medium=member_desktop
6	Kick off Press release	DELPHI project Kick Off: Revolutionizing transportation systems for a sustainable future!	10/07/2023	ICCS	https://insense.iccs.gr/news/delphi-project-kick-off-revolutionizing-transportation-systems-for-a-sustainable-future/
7	Press Release	SEAB de Madrid entrará en el reparto de mercancías: proyecto entregar paquetes a domicilio y en taquillas ubicadas en las estaciones	12/02/2024	KOIKI & MM	https://logistica.cdecomunicacion.es/e-commerce/139422/metro-de-madrid-entregara-paquetes-a-

					domicilio-y-en-taquillas
8	Joint Press Release with FRONTIER	Joint Press Release with FRONTIER	30/04/2024	All	https://delphi-project.eu/wp-content/uploads/2024/04/FONTIER_P_R3_MTM-Cluster.pdf
9	Final event Announcement	Στο ΕΜΠ στην Αθήνα η Τελική Εκδήλωση του Ευρωπαϊκού Έργου DELPHI για τις Έξυπνες και Βιώσιμες Μεταφορές	30/06/2026	ICCS	Link
10	Final Event Press Release	TBD	TBD	ICCS, SEAB	Scheduled for July 2026

2.2 DELPHI Dissemination tools and activities

2.2.1 Dissemination material

DELPHI developed a complete kit of dissemination tools over the course of the project, all designed in line with the project's brand identity and the European Commission's visibility rules, and all carrying the EU emblem and funding statement as required under Articles 16.3 and 17 of the Grant Agreement. The kit is available on the project website in the [Material Hub's Dissemination Material](#) section, with SEAB (WP6 lead) overseeing design and supplying printed copies to partners as needed. The tools fall into two groups: digital assets and printed material.

Digital material

- The [fact sheet](#), prepared in M01 (July 2023), was the first asset produced — a concise, at-a-glance overview of the project's identity and baseline facts, used by partners across their own channels as a ready description of DELPHI.
- The [overall presentation](#) is a detailed, ready-to-present deck that partners can use without prior content approval to introduce the project, its objectives, pilots, and impact. First issued early in the project, it was updated in M17 (November 2024) to incorporate the visual process flows for each of the four pilot demonstrations (Madrid, Athens, Mykonos, and Cluj-Napoca), giving a clearer picture of the integration workflow per pilot.
- The pilot-case diagrams, released in M17 (November 2024), are dedicated visual process flows for each of the four pilots, designed to make the real-world implementation of the DELPHI system understandable to both technical and non-technical audiences. They are used across the website, presentation, videos and other materials, and are presented in full in D6.3 (Section 2.2.5).

Printed material

The [brochure](#), launched in M06 (December 2023), is a roll-fold leaflet in half-A4 format combining images, graphics, and text to convey the project's mission, its four pilot demos, and its broader objectives, with partner logos and project details on the cover and back. It is intended for distribution at pilot demos, knowledge-transfer events, conferences, trade fairs, and exhibitions.

The [poster](#), available from M06 (December 2023), supports DELPHI's scientific outreach at conferences, workshops, and exhibitions, presenting the mission, concept, and four pilots, with consortium logos and project information at the bottom.

The [roll-up banner](#), also produced in M06 (December 2023), is used at external workshops, conferences, exhibitions, knowledge-transfer events, pilot demos, and the Final Event, highlighting the project's vision, key facts, and partner logos. In addition, DELPHI contributed to the creation of a [shared roll-up banner](#) for the Multimodal Traffic Management Cluster (MTMC), used at joint cluster activities and events to give the cluster of projects a common visual presence.

2.2.2 [Scientific publications](#)

Over the duration of the project, the consortium produced scientific publications in peer-reviewed journals and conference proceedings, reaching **three peer-reviewed journal articles** and **seven technical / conference publications**. Several partners have indicated that their work is now reaching journal-ready maturity, with additional submissions expected after the project's completion. All publications followed the consortium's pre-submission review procedure described in Section 3.1, ensuring no objection from partners and no disclosure of confidential or unprotected results.

The complete list of DELPHI scientific publications can be found on Table 4 below and on <https://delphi-project.eu/material-hub/publications/>.

Table 4 DELPHI Scientific Publications

No	Citation	Partners Involved
Journal Publications		
1	Miron, R., Hulea, M., Mureşan, V., Clitan, I., & Rusu, A. (2025). Integrating Blockchain Technology into Mobility-as-a-Service Platforms for Smart Cities. <i>Smart Cities</i> , 8(1), 9. https://doi.org/10.3390/smartcities8010009	NTT DATA
2	Stokkink, P., & Geroliminis, N. (2025). On the optimal micro-hub locations in a multi-modal last-mile delivery system. <i>Transportation Research Part E: Logistics and Transportation Review</i> , 203, 104344. https://doi.org/10.1016/j.tre.2025.104344	MobilLysis
3	Barmounakis, M., Espadaler-Clapés, J., Tsitsokas, D., Mordan, T., & Geroliminis, N. (2025). A New Perspective on Urban Mobility Through Large-Scale Drone Experiments for Smarter, Sustainable Cities. <i>Drones</i> , 9(9), 637. https://doi.org/10.3390/drones9090637	MobilLysis
Technical Publications		



1	Miron, R., Hulea, M., & Rusu, A. (2024). Integrated Services for Passenger Transportation in Smart Cities Based on Blockchain. In J. Machado et al. (Eds.), <i>Innovations in Industrial Engineering III, ICIEng 2024 (Lecture Notes in Mechanical Engineering)</i> . Springer, Cham. https://doi.org/10.1007/978-3-031-61582-5_32	NTTDATA
2	Hulea, M., Miron, R., & Rusu, A. (2024). Optimizing Multi-Modal Transportation in Smart Cities: A Graph-Oriented Database Approach. In <i>2024 IEEE International Conference on Automation, Quality and Testing, Robotics (AQTR)</i> (pp. 1–4). IEEE. https://doi.org/10.1109/AQTR61889.2024.10554186	NTTDATA
3	Peng, X., Tang, M., Sun, H., Bierzynski, K., Servadei, L., & Wille, R. (2024). MUFASA: Multi-view Fusion and Adaptation Network with Spatial Awareness for Radar Object Detection. In M. Wand, K. Malinovská, J. Schmidhuber, & I. V. Tetko (Eds.), <i>Artificial Neural Networks and Machine Learning – ICANN 2024 (Lecture Notes in Computer Science, Vol. 15017)</i> . Springer, Cham. https://doi.org/10.1007/978-3-031-72335-3_12	Infineon
4	Peng, X., Sun, H., Bierzynski, K., Fischbacher, A., Servadei, L., & Wille, R. (2025). MutualForce: Mutual-Aware Enhancement for 4D Radar-LiDAR 3D Object Detection. In <i>2025 IEEE International Conference on Acoustics, Speech and Signal Processing (ICASSP)</i> (pp. 1–5). IEEE. https://doi.org/10.1109/ICASSP49660.2025.10887748	Infineon
5	Torres, P., Cervera, R., van Katwijk, R., Babio, L., Comerio, M., Scrocca, M., Natvig, M., Søråsen, R., & Benmayor, A. (2025). Navigating Data in the Field of Traffic Management. Zenodo. https://doi.org/10.5281/zenodo.14619828	ALL
6	Lefas, I., Argyropoulou, K., Tsekenis, V., Agapiou, G., Barmounakis, S., & Demestichas, P. (2025). Integrating Passenger and Freight Transport: The DELPHI Approach to Modern Mobility Challenges. 12th International Congress on Transportation Research (ICTR 2025), "Transportation in the Era of Artificial Intelligence." https://delphi-project.eu/wp-content/uploads/2025/10/ICTR-2025_paper-5_DELPHI_31072025.pdf	WINGS
7	Peng, X., Tang, M., Sun, H., Bierzynski, K., Servadei, L., & Wille, R. (2025). 4D mmWave Radar for Sensing Enhancement in Adverse Environments: Advances and Challenges. In <i>2025 IEEE 28th International Conference on Intelligent Transportation Systems (ITSC)</i> (pp. 2884–2891). IEEE. https://doi.org/10.1109/ITSC60802.2025.11423145	Infineon

2.2.3 Participation in conferences and events

Throughout its lifetime, DELPHI maintained an active and sustained presence at scientific, industrial, and policy-oriented events across Europe. Participation served a dual purpose: presenting the project's technical results to the research community, and engaging directly with industry, operators, policymakers and the public, who represent the future users of DELPHI's solutions. The consortium contributed to events through three main channels, i.e. presentations at scientific conferences and events, exhibition booths, and the delivery of technical workshops, webinars and seminars.

DELPHI was present at many of the flagship gatherings of the European transport and mobility community. These included the **Transport Research Arena (TRA) 2024** in Dublin and the **30th ITS World Congress** in Dubai, the **ITS European Congresses** in Seville (2025) and Istanbul (2026), the **CIVITAS Forum 2024**, **Connecting Europe Days**

2024, the RTR (Road Transport Research) conferences of 2025 and 2026, and the ALICE Logistics Innovation Summits.

In total, DELPHI delivered presentations at **21 scientific conferences and symposia** (*Table 5*), exhibited at **9 industrial exhibitions** with dedicated booths (*Table 6*), and participated in **13 technical workshops, webinars and seminars** (*Table 7*). A significant share of this engagement was collaborative: DELPHI partners co-organised 24 activities and events jointly with related projects and the Multimodal Traffic Management Cluster (MTMC), reflecting the project's emphasis on community building rather than standalone promotion (further detailed in D6.11).

Activity intensified as results matured, peaking across 2024 and 2025 and extending into 2026, and culminated in the project's Final Event in June 2026, reported separately in Section 2.2.5.

Table 5 DELPHI Conference Presentations

Conference Presentations				
No	Date	Event	Location	Partner(s) involved
1	30 Sep 2023	9th Logistics and Supply Chain International Expo 2023	Athens, Greece	ICCS
2	8–9 Feb 2024	4FRONT Cluster Meeting — Multimodal Traffic Management Systems (MTM)	Brussels, Belgium	ICCS, WINGS, ALICE, NTTDATA, AIRBUS URBAN MOBILITY
3	15–18 Apr 2024	Transport Research Arena (TRA) 2024	Dublin, Ireland	ICCS
4	26–28 Jun 2024	International Conference on Innovation in Engineering (ICIE) 2024	São Miguel, Azores, Portugal	NTTDATA
5	16–18 May 2024	IEEE International Conference on Automation, Quality and Testing, Robotics (AQTR) 2024	Cluj-Napoca, Romania	NTTDATA
6	16–20 Sep 2024	30th ITS World Congress	Dubai, UAE	ICCS
7	1–3 Oct 2024	CIVITAS Forum Conference 2024	Parma, Italy	ICCS
8	3–4 Oct 2024	AI X Summit	Zurich, Switzerland	MobiLysis
9	24 Oct 2024	NEXTGENERATION UE / CITET	Madrid, Spain	KOIKI, Metro Madrid

10	13 Nov 2024	Global Data Spaces Connect 2024	Vienna, Austria	NTT DATA
11	15–17 Nov 2024	ALICE Logistics Innovation Summit 2024	Brussels, Belgium	ALICE
12	3 Dec 2024	Transforming European Urban Mobility through Innovation	Brussels, Belgium	ALICE
13	11–13 Feb 2025	RTR 2025 — Road Transport Research Conference	Brussels, Belgium	ICCS
14	19–21 May 2025	ITS European Conference 2025	Seville, Spain	ICCS
15	10–12 Jun 2025	13th hEART Symposium	Munich, Germany	MobiLysis
16	26–27 Jun 2025	Noise Modelling Days 2025	Online	MobiLysis
17	29 Jun–3 Jul 2025	International Symposium "Navigating the Future of Traffic Management"	Athens, Greece	ICCS
18	17–18 Sep 2025	21st European Parking Conference & Exhibition	Brussels, Belgium	ALICE
19	16–18 Oct 2025	12th International Congress on Transportation Research (ICTR 2025)	Thessaloniki, Greece	WINGS, ATD
20	10–12 Feb 2026	RTR Conference 2026	Brussels, Belgium	ICCS
21	27–29 Apr 2026	ITS European Congress 2026	Istanbul, Türkiye	ICCS

Table 6 DELPHI Exhibitions

Exhibitions				
No	Date	Event	Location	Partner(s) involved
1	2–5 Apr 2024	Connecting Europe Days 2024	Brussels, Belgium	ALICE
2	15–18 Apr 2024	Transport Research Arena (TRA) 2024	Dublin, Ireland	ALICE
3	5–6 Jun 2024	ITS Hellas 2024	Athens, Greece	ICCS

4	6–7 Nov 2024	ALICE Logistics Innovation Summit 2024	Brussels, Belgium	ALICE
5	2–3 Apr 2025	ALICE Brokerage Event 2025	Brussels, Belgium	ALICE, SEAB, ICCS
6	7–8 May 2025	ITS Hellas 2025	Athens, Greece	ICCS
7	2–5 Jun 2025	Transport & Logistics Fair 2025	Munich, Germany	ALICE
8	29 Jun–3 Jul 2025	International Symposium "Navigating the Future of Traffic Management"	Athens, Greece	ICCS
9	23–24 Oct 2025	ALICE Logistics Innovation Summit 2025	Brussels, Belgium	ALICE, Metro Madrid

Table 7 DELPHI participation in Workshops/Webinars/Seminars

Workshops/Webinars/Seminars				
No	Date	Event	Location	Partner(s) involved
1	19 Dec 2023	ALICE General Assembly	Brussels, Belgium	ALICE
2	29 Jan 2024	Sustainable Mobility Transitions debate: The Multiplier Event	Lyon, France	ALICE
3	28–29 Feb 2024	ALICE Brokerage Event	Brussels, Belgium	ALICE
4	19 Jun 2024	Online workshop — "Digitalisation and data sharing discussion paper"	Online	ALICE
5	28 Jun 2024	La Logistique: de la Recherche à l'Action	Talence, France	ALICE
6	12 Nov 2024	MTMC Webinar: Current Status and future developments in EU R&D activities	Online	ICCS, SEAB, ALICE
7	22 Jan 2025	ALICE – European Space Agency joint webinar	Online	ALICE
8	12 Feb 2025	Multimodal Traffic Management Cluster (MTMC) Workshop	Brussels, Belgium	ICCS

9	26 Mar 2025	ALICE webinar — "Find Space for Mobility and Logistics Data #2"	Online	ALICE, ICCS
10	23 May 2025	Webinar on Integration of Passenger and Freight Transport	Online	ALICE, Metro Madrid
11	3 Sep 2025	Technical workshop DELPHI & DISCO on federated platforms	Online	ALICE, NTTDATA
12	16 Oct 2025	MTM Cluster Workshop	Thessaloniki, Greece	ICCS
13	14 Nov 2025	Webinar on the Use of AI in Traffic Management	Online	Mobilysis

2.2.4 Videos

DELPHI produced a set of audiovisual materials to communicate the project's vision and results to non-technical audiences and the public, hosted on the project's YouTube channel.

The collection comprises **six videos**: an official project video presenting DELPHI's mission, concept, pilots and consortium; four pilot videos, one per demonstration site, describing the pilot and the solutions tested; and a video produced jointly with the Multimodal Traffic Management Cluster (MTMC).

No	Video	Description	Link
1	Official project video	Overview of DELPHI's mission, concept, the four pilot demonstrations and the consortium	https://youtu.be/rIYH4xJZIZo
2	Madrid pilot video	Multimodal transport for sustainable Last-Mile Delivery supported by blockchain in the e-commerce channel (Spain)	https://youtu.be/n_5kPge74VA
3	Attica (Athens) pilot video	Integrated freight and passenger models and data-sharing framework in the Attica region (Greece)	https://youtu.be/8m8JjGdYU7U

4	Mykonos pilot video	Integrated freight and passenger models and data-sharing framework on the island of Mykonos (Greece)	https://youtu.be/WHStXvDOQUQ
5	Cluj-Napoca pilot video	Integrated passenger models and data-sharing governance framework in the Cluj-Napoca Metropolitan Area (Romania)	https://youtu.be/ggOJx6WidKq
6	MTMC video	Joint video produced with the Multimodal Traffic Management Cluster	https://youtu.be/_OT6JGW1DIo

2.2.5 [Final Event](#)

The DELPHI Final Event took place on **18 June 2026** at the historic Rectorate Building of the National Technical University of Athens (NTUA), organised by ICCS and SEAB. It gathered consortium partners, end users and local stakeholders, with **approximately 40 participants**, to present the project's results and discuss future needs in multimodal traffic management.

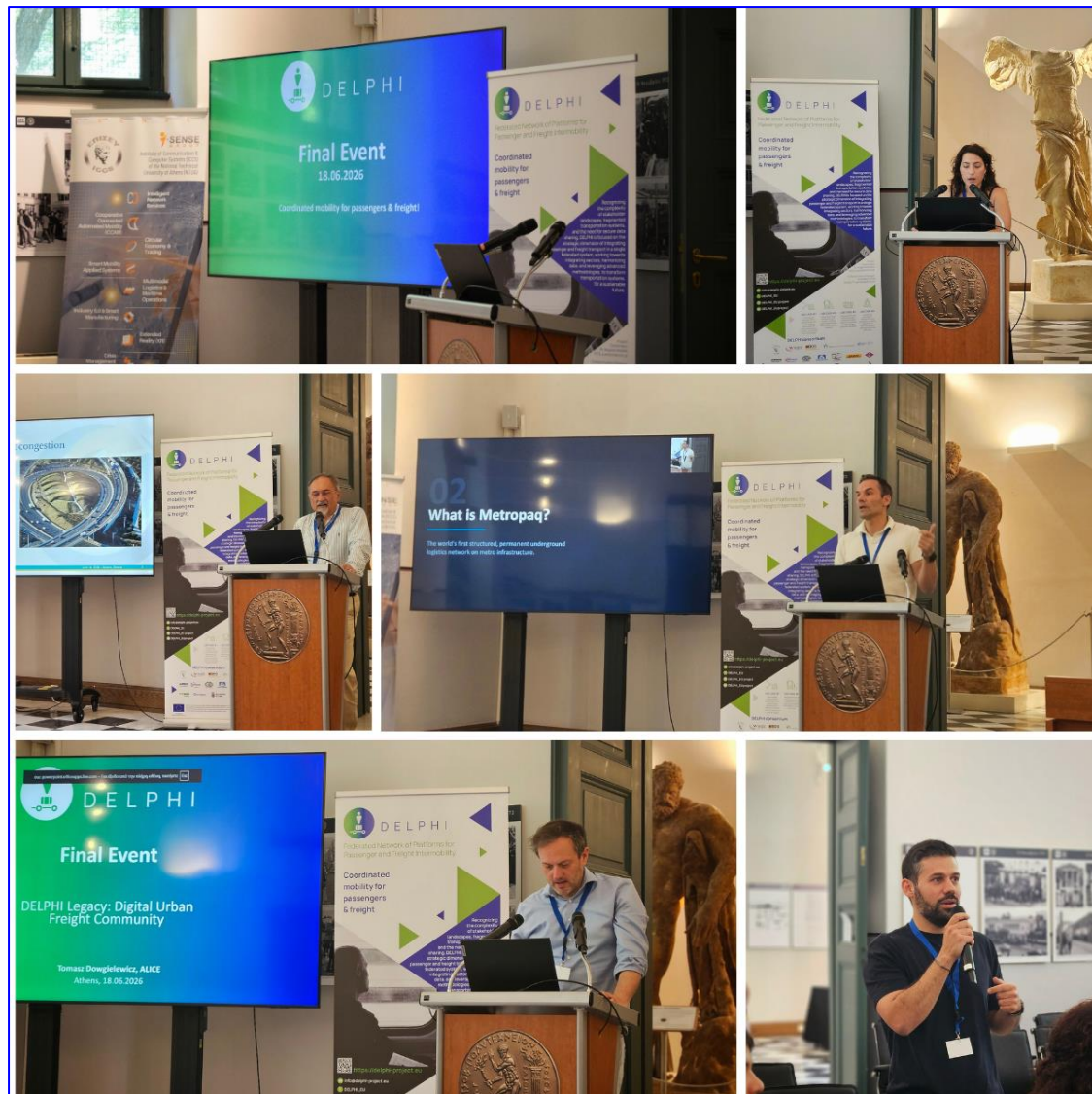


Figure 2 DELPHI Final Event presentations

The programme combined consortium contributions with external input. DELPHI's coordinator ICCS opened the event ([Error! Reference source not found.](#)) and partners delivered presentations on DELPHI's overall results and on the four pilot use cases, complemented by end-user perspectives from Metro de Madrid and ATD ([Figure 2](#)). The event also marked the **launch of the project's pilot demonstration videos** (Section 2.2.4). The formal programme closed with a presentation of the project's sustainability mechanism, the Digital Urban Freight Community. A concluding roundtable on "Challenges and Future Needs in Traffic Management" was opened by **five invited external experts** ([Figure 3](#) DELPHI Final Event external speakers and opening remarks from academia, research, governance, strategic planning and industry, broadening the discussion beyond the consortium. The full agenda is provided in [Annex 1: DELPHI Final Event Agenda](#)



Figure 3 DELPHI Final Event external speakers and opening remarks

The event was supported by a dedicated promotion campaign across DELPHI's communication channels. This included an online media banner (Figure 4), a registration page, a dedicated e-newsletter distributed to subscribers and external contacts, social media posts from the DELPHI accounts and from partner channels, and articles published by partners on their own websites.



Figure 4 DELPHI Final Event banner

3. Monitoring and evaluation of communication and dissemination activities

3.1 Tracking and Monitoring

The implementation of DELPHI's communication and dissemination activities was continuously monitored throughout the project duration through a structured internal reporting and validation process coordinated by SEAB as WP6 leader, in close collaboration with the Project Coordinator (ICCS).

To ensure consistency, quality and compliance with Horizon Europe requirements, the consortium followed the formal communication and dissemination procedure established at the outset of the project and documented in D6.2 (Annex 1). Under this procedure, partners were required to notify the WP6 leader, Project Coordinator and Technical Manager in advance of any planned dissemination activity, including participation in conferences, workshops, webinars, exhibitions, clustering events, scientific publications and other communication actions. This process enabled the consortium to coordinate dissemination efforts, maximise visibility, avoid duplication, and ensure that no confidential information or unprotected results were disclosed.

The monitoring process included the following key elements:

- **Activity notification and coordination:** Partners regularly informed the WP6 leader of upcoming dissemination and communication activities, providing information such as event title, date, location, target audience, type of contribution and expected outputs. For scientific publications, partners shared both the publication details and the pre-submission drafts, enabling the consortium to verify in advance that there was no objection to publication and no disclosure of confidential information or unprotected results, consistent with the Grant and Consortium Agreement.
- **Activity recording and KPI tracking:** All communication, dissemination, scientific and networking activities were recorded in a dedicated communication & dissemination registry maintained under WP6 (Figure 5)Figure 1. These records formed the basis for the continuous assessment of the communication and dissemination KPIs defined in the project's dissemination strategy.

No	Date	Event	Location	Title of presentation/poster	Lead Partner	Involved partners	Website Announcement	Material on Internal repository
1	30.09.2023	9th Logistics and Supply Chain International Expo 2023	Athens, Greece	DELPHI: Το έργο που φέρνει την επανάσταση στα συστήματα μεταφορών για ένα βιώσιμο μέλλον	ICCS	ICCS	https://delphi-project.eu/9th-logistics-and-supply-chain-international-expo-2023/	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partners%27%20activities%20Innovation%20Move%20Logistics%20Research%20-%20Delphi%20Network%20Technologies%20Items%20for%20EUure?cfid=1&web=1&e=DQOQT
2	08-09.02.2024	4FRONT CLUSTER MEETING Multimodal Traffic Management Systems (MTM) (along with RTR conference)	Brussels Belgium	4FRONT CLUSTER MEETING Multimodal Traffic Management Systems (MTM)	ICCS, WINGS, ALICE, NTTD and AUM	ICCS, WINGS, ALICE, NTTD and AUM	https://delphi-project.eu/4front-cluster-meeting-multimodal-traffic-management-systems-mtm/	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partners%27%20activities%2024%20ofront%20cluster%20workshop%208_2_02_2024?cfid=1&web=1&e=cXNhwDwvW
3	15-18.04.2024	Transport Research Arena (TRA) 2024	Dublin, Ireland	Integrated passenger and freight transport: seamless door-to-door mobility and optimal use of resources (poster & presentation)	ICCS	ICCS	https://delphi-project.eu/transport-research-arena-tra-2024/	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partners%27%20activities%2024/TRA2024?cfid=1&web=1&e=dYzwpj
4	26-28.06.2024	The International Conference Innovation in Engineering, ICIE 2024	Rosário, Lagoa – São Miguel Island – Azores – Portugal	Integrated Services for Passenger Transportation in Smart Cities Based on Blockchain	NTTDATA	NTTDATA	https://delphi-project.eu/international-conference-innovation-in-engineering-icie/	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partner%27%20activities%2024/ICIE24%20conference%20_26-28.06.2024?cfid=1&web=1&e=KZ0eud
5	16-18.05.024	2024 IEEE International Conference on Automation, Quality and Testing, Robotics (AQTR)	Cluj-Napoca, Romania	Optimizing Multi-Modal Transportation in Smart Cities: A Graph-Oriented Database Approach	NTTDATA	NTTDATA	https://delphi-project.eu/2024-ieee-international-conference-on-automation-quality-and-testing-robotics-aqtr/	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partners%27%20activities%2024/IEEE%20Intem%20conf%20on%20Automation,%20Quality%20and%20Testing,%2016-18.05.2024?cfid=1&web=1&e=fDYyik
			Dubai World Trade Centre	Special Interest session *SIS 85 Advanced multimodal network			https://dubailife.aqueduct.ae/SIS85to-launch	https://iccsqr.sharepoint.com/:f/sites/delphiShared%20Documents/WP8Task%206_1_Dissemination_%20communication%20activities/Partners%27%20activities%2024/DubaiLife%20SIS85to-launch.html

+ ≡
[Conferences](#)
[Scientific & technical publications](#)
[Press_Media](#)
[Joint activities with other EU](#)
[Workshops_Seminars Webinars](#)
[Exhibitions Booths](#)

Figure 5 DELPHI dissemination activity registry

- **Collection of dissemination material:** Partners were requested to provide supporting material following each activity, including presentations, posters, publications, photographs, event agendas, recordings, social media posts and dissemination evidence. These materials were archived in the project's collaborative tool (Figure 6) and used for reporting purposes, website updates and promotional activities.

WP6 > Task 6.1_Dissemination, communication activities > Partner's activities > 2024

Name	Modified	Modified By	+ Add column
4 front cluster workshop 8-9.02.2024	May 20, 2024	krikigia	
ADEME event june 24	September 9, 2024	krikigia	
AI X Summit_03-04.10.2024	October 9, 2024	krikigia	
ALICE brokerage event_28-29.02.2024	May 22, 2024	krikigia	
ALICE Logistics Innovation Summit 2024_0...	November 22, 2024	krikigia	
CIVITAS Forum 2024_01-03.10.2024	October 9, 2024	krikigia	
Connecting Europe Days 2024_02-05.04.20...	April 18, 2024	krikigia	
DELPHI x Standtrack meeting_ 25.11.2024	November 26, 2024	krikigia	
Global Data Spaces Connect 2024_13.11.20...	December 20, 2024	krikigia	
ICIE24 conference _26-28.06.2024	August 1, 2024	krikigia	
IEEE Intern. conf. on Automation, Quality a...	September 10, 2024	krikigia	
Intelligent Transport Systems (ITS) for Road...	September 18, 2024	krikigia	
Invitación Jornada CITET_24.10.2024	October 29, 2024	krikigia	
ITS hellas 2024 _05-06.06.2024	June 10, 2024	krikigia	

Figure 6 DELPHI Partner dissemination activities folders

- **Performance monitoring:** Website analytics, social media statistics, newsletter performance, publication records and event participation data were monitored monthly to assess progress against the project's communication and dissemination targets.

3.2 Final KPI assessment

Table 8 and Table 9 present the final assessment of DELPHI's communication and dissemination KPIs against the targets set for the end of the project. To ensure a consistent and transparent evaluation, each KPI is assessed against a common rubric based on the percentage of the target achieved: **Exceeded** (above 100%), **Achieved** (100%), **Partially achieved** (50–99%), and **Not achieved** (below 50%). For each indicator, the table includes the percentage of the target achieved alongside a brief justification. Indicators that fell short of their target are discussed further in Section 3.2.3.

3.2.1 Communication KPIs

Table 8 DELPHI Communication KPIs

KPI	Final Value	Target	Assessment
Website unique visitors	7,500	2,500	Exceeded
Social media followers (X & LinkedIn)	405	500	Partially achieved
E-newsletters released	6	7	Ongoing towards final target
Mailing list contacts	98	500	Below target
Press releases	10	10	Achieved
Relevant initiatives and clusters contributed to	21	5	Exceeded
Co-organised activities	24	4	Exceeded
Hard-copy dissemination material distributed	4,000	2,000	Exceeded
Factsheet produced	1	1	Achieved
Standard presentation produced	1	1	Achieved
Brochure produced	1	2	Partially achieved
Poster produced	1	2	Partially achieved
Roll-up produced	2	2	Achieved
Short videos	6	4	Exceeded

3.2.2 Dissemination KPIs

Table 9 DELPHI Dissemination KPIs

KPI	Final Value	Target	Assessment
Peer-reviewed publications	3	5	Partially achieved

Scientific conference presentations	21	20	Exceeded
Technical publications	7	8	Nearly achieved
Industrial exhibitions with booths	9	6	Exceeded
Technical workshops	10	5	Exceeded
Training sessions/webinars	3	6	Partially achieved

3.2.3 Discussion of results

Overall, DELPHI met or exceeded most of its communication and dissemination targets, with particularly strong performance in the channels offering the most direct stakeholder reach. Website traffic reached 300% of its target, hard-copy distribution 200%, and clustering and co-organised activities 420% and 600% respectively, while on the dissemination side industrial exhibitions and technical workshops reached 150% and 200% of target. Several core targets were met exactly — the factsheet, standard presentation, roll-up, and the full set of ten press releases — and scientific conference presentations exceeded their target at 105%. The video and interview programme, combining six project videos with fourteen "Meet the DELPHI Makers" articles, surpassed its target many times over.

A smaller set of indicators fell short of their end-of-project targets, largely for contextual rather than performance reasons.

Audience-reach indicators. The mailing list (98 of 500) and social-media followers (81% of target) reflect a shift in how professional audiences engage, increasingly via LinkedIn and cluster networks rather than e-mail subscription or X/Twitter. The consortium prioritised a GDPR-compliant, genuinely engaged contact base and concentrated effort on LinkedIn, which grew steadily to 373 followers.

Publications. Peer-reviewed (3 of 5) and technical publications (7 of 8) reflect the long timeline of academic peer review, alongside a deliberate choice to weight scientific dissemination toward conference presentations (21, exceeding target) and industrial exhibitions (9 of 6) for faster, more direct routes to the project's stakeholders.

Knowledge transfer. Training and webinar activity (3 of 6) was partly delivered through alternative formats, including live demonstrations at the pilot sites and the Final Event. Combined with ten technical workshops (against a target of five), the project's overall knowledge-transfer footprint exceeded expectations.

Printed assets. A single high-quality brochure and poster were maintained and refreshed rather than reissued as second editions; the underlying reach objective was met, with 4,000 hard copies distributed against a target of 2,000.

4. Conclusion

Deliverable 6.4 has reported how DELPHI planned, implemented and monitored its communication and dissemination activities across the full duration of the project (M01–M36), and what those efforts achieved. Building on the strategy first set out in D6.2 and refined in D6.3, it has consolidated the complete set of channels, tools and activities through which the project reached its audiences — the website and social media, the e-newsletter, the "Meet the DELPHI Makers" interview series and press activity, alongside the full dissemination toolkit, the consortium's scientific output, videos and its participation in more than forty conferences, exhibitions and events, and the project's Final Event.

The final KPI assessment shows a programme that met or exceeded most of its targets, several of them substantially. Throughout, monitoring served not only to record activity but to guide it too, allowing the consortium to concentrate its efforts on the channels and activities that deliver the strongest stakeholder reach.

While the project itself concludes at M36, the dissemination foundations it established, namely an active online presence, an engaged stakeholder network, a body of open-access results, and the cluster relationships sustained through the Multimodal Traffic Management Cluster, are intended to carry its outcomes forward beyond the funded period.

Annex 1: DELPHI Final Event Agenda

Final Event



AGENDA

Day1(18/06/2026):

09.30-10.00	Welcome coffee & Registration		
10.00-10.20	Opening session		
	Session	Speaker	Organisation
10.00-10.05	Welcome Speech	Dr. Angelos Amditis <i>Research & Development Director</i>	ICCS
10.05-10.20	DELPHI Project Overview	Giannis Kanellopoulos / Sofia Kokonezi	ICCS
10.20-11.30	Roundtable Discussion: Challenges and Future Needs in Traffic Management		
	Moderator: Giannis Kanellopoulos , Team Leader Multimodal Logistics & Maritime Operations, ICCS		
	Session	Speaker	Organisation
10.20-10.30	Academic Perspective	Prof. George Yannis <i>Professor in Traffic and Safety Engineering and Director of Traffic Engineering Laboratory</i>	National Technical University of Athens (NTUA)
10.30-10.40	Research Perspective	Evangelos Mitsakis <i>Research Director at Centre for Research and Technology Hellas - Hellenic Institute of Transport (CERTH/HIT) & CEO, DeepTraffic</i>	CERTH/HIT & DeepTraffic
10.40-10.50	Governance Perspective	Maria Morou <i>Traffic Engineer, Traffic Management Centre</i>	Attica Region
10.50-11.00	Strategic Perspective	Stella Papagianni <i>Civil Engineer & Transport Planning Specialist</i>	Directorate of Transport Planning, Research & Innovation, OASA

Final Event



11.00-11.10	Industry Perspective	Konstantinos Chaniotis <i>Founder & CEO</i>	Telenavis
11.10-11.30	Open Discussion	All	All
11.30-12.00	Coffee Break		
12.00-12.35	How DELPHI Project Addresses Current Traffic Management Challenges		
	Session	Speaker	Organisation
12.00-12.20	DELPHI Use Cases	Sofia Kokonezi	ICCS
12.20-12.35	Pilot Demonstration Videos		
12.35-13.05	End-users Perspectives		
	Session	Speaker	Organisation
12.35-12.50	Metropaq: Critical Success Factors for Underground Urban Parcel Logistics	Rafael Villa Martínez	Metro Madrid
12.50-13.05	Using real-time motorway data in developing functional multimodal tools: the ATD experience	Ioannis Lefas	ATD
13.05-13.30	Closing		
	Session	Speaker	Organisation
13.05-13.10	DELPHI Legacy: Digital Urban Freight Community	Tomasz Dowgielewicz	ALICE
13.10-13.20	DELPHI Next Steps	Giannis Kanellopoulos	ICCS
13.20-13.30	Questions	All	
13.30-14.30	Lunch Break		
END OF DAY (for external participants)			
14.30-16.30	Closed consortium session (only for partners)		

Final Event



19.00-2 1.30	Social Dinner at Daphni Restaurant (Skouleniou 1, Athina 105 61)
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Venue Information

The Final Event will take place in the Historic Patision Complex of NTUA in the NTUA's old campus in the center of Athens, Statue Hall, located next to the Athens Archaeological Museum.

**Location and Transport**

The nearest and proposed metro station for the Venue is Omonia station [lines 1 (green) & 2 (red)]. There are 2 entrances to the Historic NTUA Complex:

- from Patision str. in the following [link](#)
- from Strournari str. in the following [link](#)

Respective indications within the Complex will exist to indicate the exact Hall location.